

The Fringe Benefits of Failure and the Importance of Imagination

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The Fringe Benefits of the Importance of I

J.K. ROW





LITTLE, BROWN AND New York Boston

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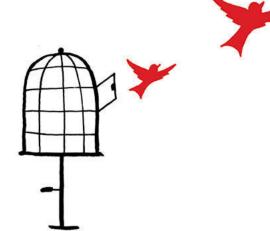


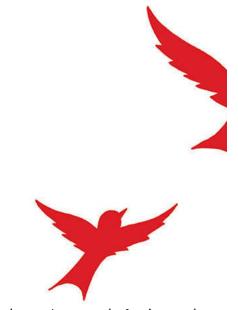
President Faust, members of the
Harvard Corporation and the
Board of Overseers, members of
the faculty, proud parents, and,
above all, graduates.



The first thing I would like to say is "thank you." Not only has Harvard given me an extraordinary honor, but the weeks of fear and nausea I have endured at the thought of giving this commencement address have made me lose weight. A win-win situation! Now all I have to do is take deep breaths, squint at the red banners, and convince myself that I am at the world's largest Gryffindor reunion.

Delivering a commencement address is a great responsibility, or so I thought until I cast my mind back to my own graduation. The commencement speaker that day was the distinguished British philosopher Baroness Mary Warnock. Reflecting on her speech has helpedmeenormouslyinwritingthisone,





because it turns out that I can't remember a single word she said. This liberating discovery enables me to proceed without any fear that I might inadverter influence you to abandon promisin careers in business, the law, or politics for the giddy delights of becoming gay wizard.

You see? If all you remember in years to come is the "gay wizard" joke, I've come out ahead of Baroness Mary Warnock. Achievable goals: the first step to self-improvement.

Actually, I have racked my mind and heart for what I ought to say to you today. I have asked myself what I wish I had known at my own graduation, and what important lessons I have learned in the twenty-one years that have expired between that day and this.





I have come up with two answ
On this wonderful day when we an
gathered together to celebrate yo
academic success, I have decided to talk
to you about the benefits of failu
And as you stand on the threshold o
what is sometimes called "real life
I want to extol the crucial importance
of imagination.





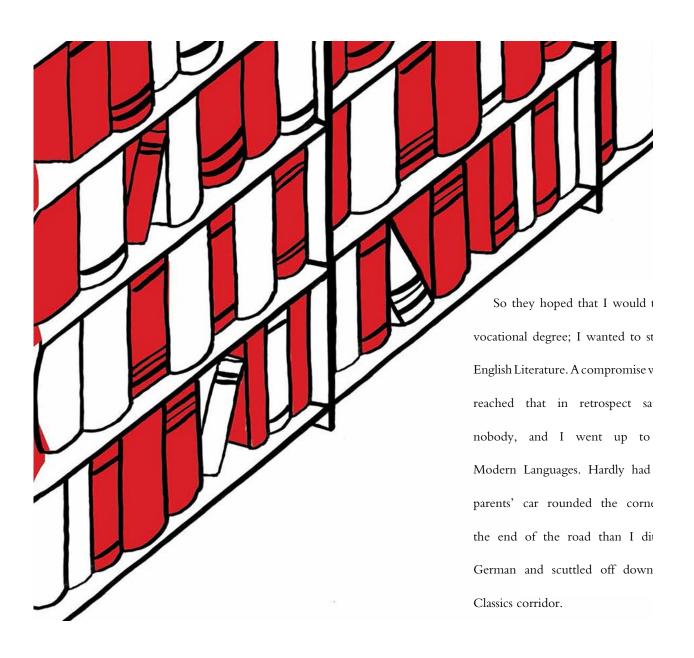
These may seem quixotic or paradoxical choices, but please bear with me.

Looking back at the twenty-one-yearold that I was at graduation is a slightly uncomfortable experience for the fortytwo-year-old that she has becon Half my lifetime ago, I was striki an uneasy balance between ambition I had for myself and wl those closest to me expected of



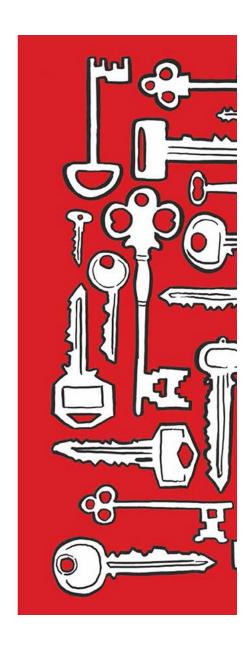


I was convinced that the thing I wanted to do, ever, was writ novels. However, my parents, be of whom came from impoverish backgrounds and neither of who had been to college, took the viethat my overactive imagination very an amusing personal quirk that would never pay a mortgage or secure pension. I know that the irony strike with the force of a cartoon now.



I cannot remember telling my parents that I was studying Classics; they might well have found out for the first time on graduation day.

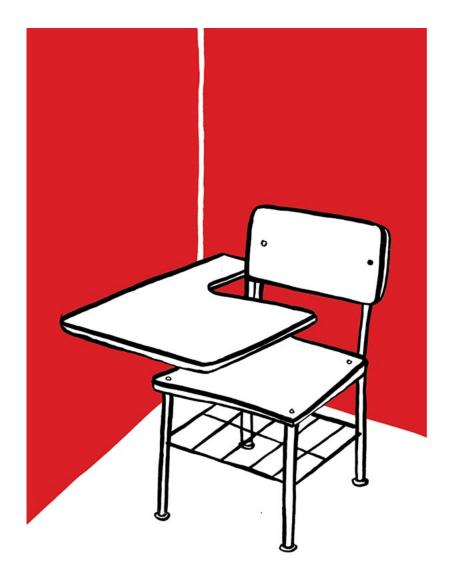
Of all the subjects on this planet, I think they would have been hard put to name one less useful than Greek mythology when it came to securing the keys to an executive bathroom.



I would like to make it clear, in parenthesis, that I do not blame my parents for their point of view. There is an expiration blaming date on your parents for steering you in the wrong direction; the moment you are old enough to take the wheel, responsibility lies with you. What is more, I cannot criticize my parents for hoping that I would never experience poverty. They had

been poor themselves, and I have since been poor, and I quite agree with them that it is not an ennobling experience.

Poverty entails fear, and stress, and sometimes depression; it means a thousand petty humiliations and hardships. Climbing out of poverty by your own efforts—that is something on which to pride yourself, but poverty itself is romanticized only by fools.



What I feared most for myse your age was not poverty but failur

At your age, in spite of a dis lack of motivation at universide where I had spent far too long in the coffee bar writing stories and far to little time at lectures, I had a kna for passing examinations, and the for years, had been the measure success in my life and that of my peers.



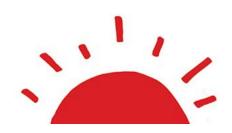
I am not dull enough to suppose that because you are young, gifted, and well-educated, you have never known hardship or heartache.

Talent and intelligence never yet

inoculated anyone against the price of the Fates, and I do not for a moment suppose that everyohere has enjoyed an existence of unruffled privilege and contentmen



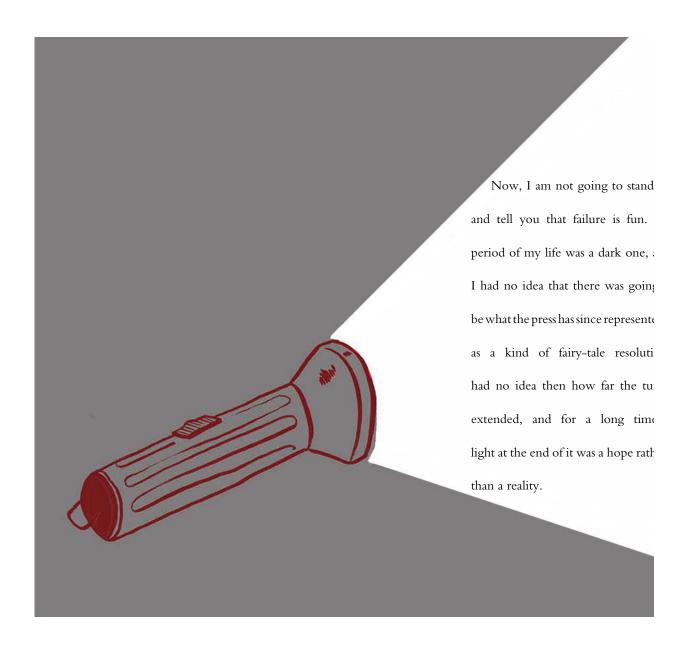
However, the fact that you are graduating from Harvard suggests thatyou are not very well acquainted with failure. You might be driven by a fear of failure quite as much as a desire for success. Indeed, your conception of failure might not be too far removed from the average person's idea of success, so high have you already flown.





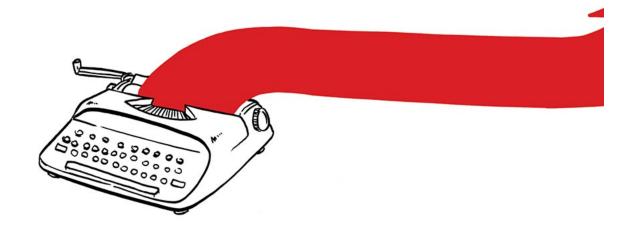


Ultimately we all have to decide for ourselves what constitutes failure, but the world is quite eager to give you a set of criteria, if you let it. So I think it fair to say that by any conventional measure, a mere seven years after my graduation day, I had failed on an epic scale. An exceptionally short-live marriage had imploded, and I was jobless, a lone parent, and as poor as it is possible to be in modern Brita without being homeless. The fears that my parents had had for me, and that I had had for myself, had both come to pass, and by every usual standard I was the biggest failure I knew.



So why do I talk about the benefits of failure? Simply because failure meant a stripping away of the inessential. I stopped pretending to myself that I was anything other than what I was and began to direct all my energy into finishing the only work that mattered to me. Had I really succeeded at anything else, I might never have found

the determination to succeed in one arena where I believed I is belonged. I was set free, because r greatest fear had been realized, and wasstillalive, and I still had a daughter whom I adored, and I had an typewriter and a big idea. And rock bottom became the solid fou dation on which I rebuilt my



You might never fail on the scale

I did, but some failure in life is inevitable. It is impossible to live without failing at something, unless you live so cautiously that you might as well not have lived at all—in which case, you fail by default.

Failure gave me an inner security
that I had never attained by passing
examinations. Failure taught me
things about myself that I could have
learned no other way. I discovered
that I had a strong will and more
discipline than I had suspected; I also
found out that I had friends whose
value was truly above the price of rubies.

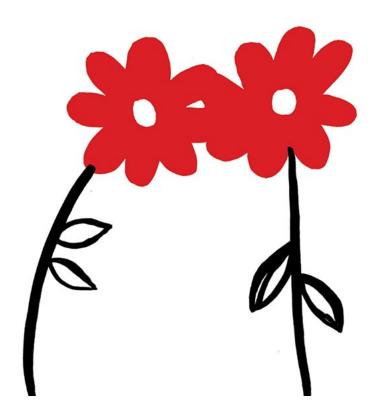




The knowledge that you had emerged wiser and stronger from setbacks means that you are, ever after, secure in your ability survive. You will never to know yourself, or the strength of your relationships, until both have been tested by adversity. Su knowledge is a true gift, for that it is painfully won, and it has been worth more than any qualification I've ever earned.

So given a Time-Turner, I wou tell my twenty-one-year-old s that personal happiness lies knowing that life is not a checkli of acquisition or achievement. Your qualifications, your CV, are not your life, though you will meet ma people of my age and older w confuse the two. Life is diffic and complicated, and beyond anyone's total control, and the humility to know that will enable you to survive its vicissitudes.

humility



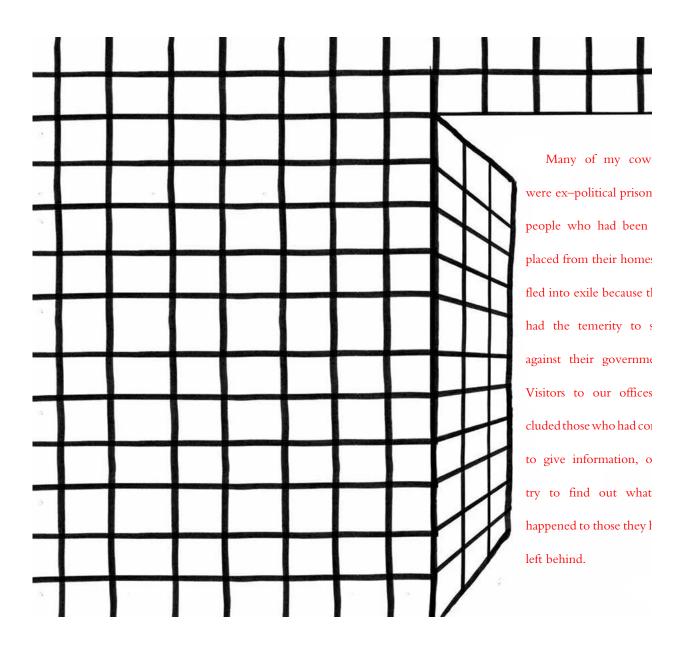
Now you might think that I chose my second theme, the importance of imagination, because of the part it played in rebuilding my life, but that is not wholly so. Though I personally will defend the value of bedtime stories to my last gasp, I have learned to value imagination in a mucl broader sense. Imagination is not only the uniquely human capacity to envision that which is not, and therefore the fount of all invention and innovation; in its arguably most transformative and revelatory capacity, it is the power that enables us to empathize with humans whose experiences we have never shared.

One of the greatest formative experiences of my life preceded Harry Potter, though it informed much of what I subsequently wrote inthosebooks. This revelation came in the form of one of my earliest day jobs. Though I was sloping off to write stories during my lunch hours, I paid the rent in my early twenties by working at the African research department of Amnesty International's headquarters in London.



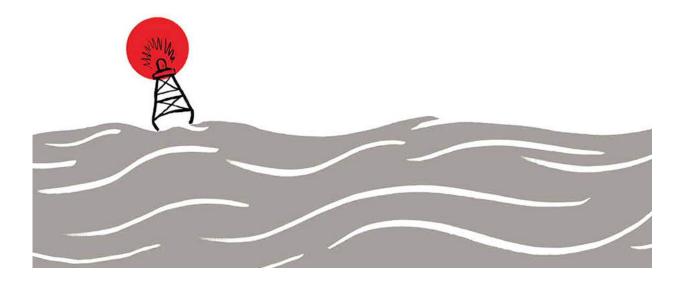


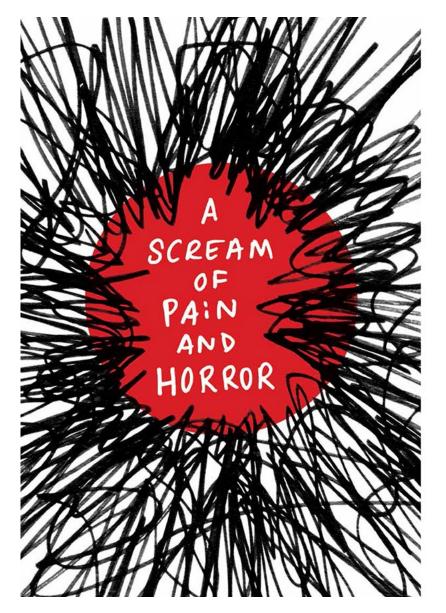
There in my little office I rea hastily scribbled letters smuggled out of totalitarian regimes by men and women who were riskin imprisonment to inform the outside world of what was happening to them. I saw photographs c those who had disappeared withouta trace, sent to Amnesty by their desperate families and friends. the testimony of torti victims and saw pictures of their injuries. I opened handwritten eyewitness accounts of summary trials and executions, of kidnapping and rapes.



I shall never forget the African torture victim, a young man no older than I was at the time, who had become mentally ill after all he had endured in his homeland. He trembled uncontrollably as he spoke into a video camera about the brutality inflicted upon him. He was

a foot taller than I was and seem as fragile as a child. I was given to job of escorting him back to Underground station afterward, at this man whose life had shattered by cruelty took my hawith exquisite courtesy and wish me future happiness.

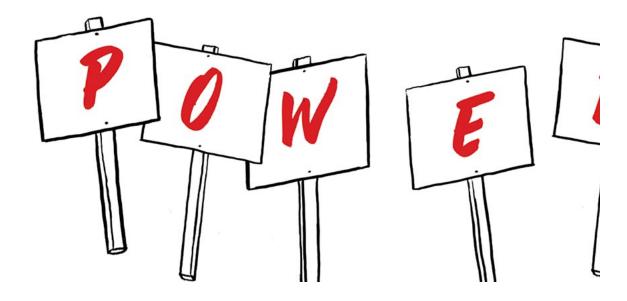




And as long as I live I remember walking along an empty suddenly corridor and heari from behind a closed door, scream of pain and horror such as I have never heard since. The door opened, and the researcher poked out her head and told me to ru and make a hot drink for young man sitting with her. Sl had just had to give him the news that, in retaliation for his own outspokenness against his country regime, his mother had been seized and executed.

Every day of my working week in my early twenties, I was reminded how incredibly fortunate I was to live in a country with a democratically elected government, where legal representation and a public trial were the rights of everyone.

Every day, I saw more evidence of the evils humankind will inflict on their fellow humans to gain maintain power. I began to ha nightmares, literal nightmares, about some of the things I saw, heard, and read.



AndyetIalsolearnedmoreabouthuman goodness at Amnesty International than I had ever known before.

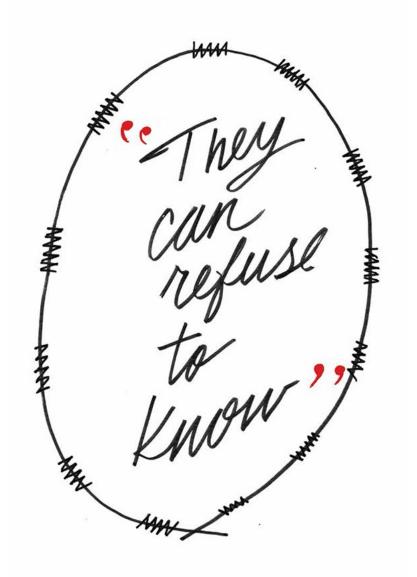
Amnesty mobilizes thousands of people who have never been tortured or imprisoned for their beliefs to act on behalf of those who have. The power of human empathy leading to collective action saves lives and frees prisoners. Ordinary people, whose personal well-being and security are assured, join together in huge numbers to save people they do not know and will never meet. My small participation in that process was one of the most humbling and inspiring experiences of my life.



Unlike any other creature on this planet, human beings can learn and understand without having experienced. They can think themselves into other people's places.

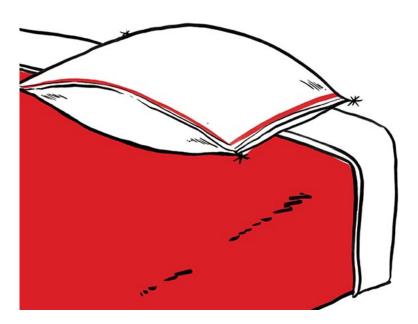
Of course, this is a power, like my brand of fictional magic, that is morally neutral. One might use such an ability to manipulate or control just as much as to understand or sympathize.





And many prefer not to exe their imaginations at all. They choose to remain comfortably within bounds of their own experie never troubling to wonder how would feel to have been born oth than they are. They can refuse to hear screams or to peer inside cages; the can close their minds and hearts any suffering that does not to them personally; they can refuse know.

I might be tempted to envy people who can live that way, except that I do not think they have any fewer nightmares than I do. Choosing to live in narrow spaces leads to a form of mental agoraphobia, and that brings its own terrors. I think the willfully



unimaginativeseemoremonsters. They are often more afraid.

What is more, those who cl not to empathize enable real monster For without ever committing an act o outright evil ourselves, we col with it through our own apathy.



One of the many things I learned at the end of that Classics corridor down which I ventured at the ag of eighteen in search of somethin I could not then define, was the written by the Greek author Plu tarch: "What we achieve inward will change outer reality."

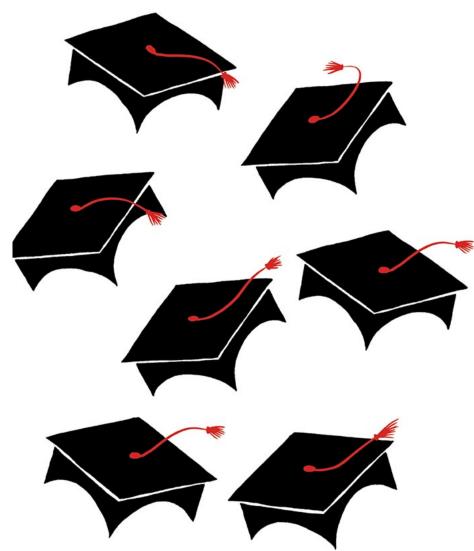
That is an astonishing statemed and yet proven a thousand time every day of our lives. It expresses in part, our inescapable connection with the outside world, the fact that we touch other people's lives simply by existing.



But how much more are Harvard graduates of 2008, likely to touch other people's lives? Ye intelligence, your capacity for har work, the education you have earned and received, give you unique status and unique responsibilities. Even your nationality sets you apart. The grea majority of you belong to the world's only remaining superpower. The way you vote, the way you live, the way you protest, the pressure you bring to bear on your government, h an impact way beyond your borders. That is your privilege, and your burden.



If you choose to use your sta and influence to raise your voice on behalf of those who have no voice if you choose to identify not only with the powerful but with powerless; if you retain the abilito imagine yourself into the lives of those who do not have your advantages, then it will not only be your proud families who celebrate you existence but thousands and millions of people whose reality you ha helped change. We do not ne magic to transform our world; w carry all the power we need insid ourselves already: we have the power to imagine better.



I am nearly finished. I have or last hope for you, which is something that I already had at twentyone. The friends with whom I sat on graduation day have been m friends for life. They are children's godparents, the people to whom I've been able to turn times of real trouble, people who have been kind enough not to sue me when I took their names fc Death Eaters. At our graduation we were bound by enormous affection, by our shared experience of a time that could never come again, and, of course, by the knowledge that we held certain photographic evidence that would be exceptionally valuable if any of us ran for prime minister.

So today, I wish you nothing better than similar friendships. And tomorrow, I hope that even if you remember not a single word of mine, you remember those of Seneca, another of those old Romans I met when I fled down the Classics corridor in retreat from career ladders, in search of ancient wisdom:

"As is a tale, so is life: not how long it is, but how good it is, is what matters."

I wish you all very good lives. Thank you very much.





J.K. Rowling is the author of the best-selling Harry Potter series of seven books, published between 1997 and 2007, which have sold over 450 million copies worldwide, are distributed in more than 200 territories, are translated into 78 languages, and have been turned into eight blockbuster films. Her first novel for adult readers, *The Casual Vacancy*, was published in September 2012 and her first two crime novels, written under the pseudonym Robert Galbraith, were

published in 2013 and 2014 resp tively.

As well as receiving an OB services to children's literature, Rowling supports a number of causthrough her charitable trust, Vola She is also the founder and preside of the children's charity Lumos, which works to end the institutionalization of children globally and ensure children grow up in a safe and carine environment.





I founded Lumos to help end the incredibly damaging practice of institutionalization. As many as eight million children are currently being raised in institutions worldwide.

The overwhelming majority are not orphans. A wealth of expert opinion agrees that institutionalization is extremely damaging to children's mental and physical health and has a dire effect on their life outcomes.

It is my dream that within our lifetime the very idea of institutionalizing children will seem to belong to a cruel fictional world.

-J.K. Rowling,

Founder and President of Lu:

wearelumos.org